Captain Coles: I look forward to seeing many of you at the State Department on Friday night. It is a fun evening in the wonderful Diplomatic Reception Rooms. I have included some information about the rooms and a hyperlink to a website that explains them in more detail. The FLO office will close at 1200 on Friday to prepare for the evening.

A thank you to the NAA for putting on a superb BBQ and picnic this past Sunday. It was great to see so many families and new attachés present. VADM and Mrs. Branch had a nice time also. To CAPT Gravel and his NAA Group 1 team (particularly Canada, Chile and Brazil) a hearty "BZ" - well done! This was a great event.

Uniform Shift! Navy District Washington has just announced the winter uniform shift. NDW will shift to winter uniform effective 0001, 07 October. Service Dress Blue will replace Service Dress White or Summer Whites as the dress uniform for social events.

Upcoming List of Events: Please don’t assume you are invited unless you receive a personal invitation.

- 12 SEP Armed Forces Day for the Netherlands
- 13 SEP Navy Reception at State Department
- 22-28 SEP Attaché Fall Orientation Trip
- 05-12 OCT US Navy 238th Birthday Celebration
- *08 OCT Peruvian Navy Day
- *08 OCT Armed Forces Day for Egypt
- *09 OCT US Navy Birthday Concert
- 22-25 OCT International Sea Power Symposium
- *07 DEC NDW 2013 Tree Lighting Reception
- 14 DEC DNI Holiday Reception
- * = new events; ** = changes to events.

U.S. Federal Holidays (Navy FLO closed)
- 14 OCT 13 Columbus Day
- 11 NOV 13 Veterans’ Day
- 28 NOV 13 Thanksgiving Day
- 25 DEC 13 Christmas Day
- 01 JAN 13 New Year’s Day

President Barack Obama delivers remarks during a September 11, 2001 commemoration ceremony at the Pentagon. With the president are Secretary of Defense Chuck Hagel and Chairman of the Joint Chiefs of Staff Gen. Martin E. Dempsey. (U.S. Navy photo by Mass Communication Specialist 1st Class Arif Patani/Released)

Undersea Domain Operating Concept Approved by Chief of Naval Operations
(Navy News Service, 9 September 2013)

NORFOLK (NNS) -- The Chief of Naval Operations recently approved the Undersea Domain Operating Concept (UDOC) to ensure the U.S. Navy maintains undersea superiority into the future.

Navy Warfare Development Command (NWDC) worked with commander, Submarine Forces and other stakeholders to develop this concept. Navy concepts are ways to stimulate innovation and the UDOC is a consolidation of many new ideas.

The UDOC describes how expanded use of the undersea domain contributes to cross-domain synergy, providing significant joint warfighting advantages. It provides a conceptual framework from which senior military leaders can better recognize and employ the effects and capabilities of undersea forces in joint warfighting. The concept explores
several specific contributions of undersea maneuver as well as some enabling capabilities that will support expanded use of the undersea domain. An accompanying action plan sets the stage for more detailed products including integrating and enabling concepts and concepts of operation that inform future doctrine and tactics, techniques and procedures.

"As a maritime nation, our economy depends upon open commercial sea lanes, and our national security - and that of our allies - increasingly depends upon the advantages we enjoy in the undersea domain," said Rear Adm. Scott Jerabek, commander, NWDC. "The Undersea Domain Operating Concept offers new ways for preserving our freedom of action in the undersea domain."

**USNH Yokosuka’s Interns Serve Fleet, Strengthen Host Nation Relations**
(Navy News Service, 11 September 2013)

YOKOSUKA, Japan (NNS) -- U.S. Naval Hospital (USNH) Yokosuka sponsors an annual internship program offering six licensed Japanese physicians the opportunity to work side-by-side with Navy Medicine professionals in a Westernized medicine environment.

The six interns are half way through their yearlong internship at USNH Yokosuka where they see patients in addition to assisting the referral management office by transferring patients who need specialty care available at local Japanese hospitals.

With the care overseen by Japanese interns service members can get back to their families and commands faster to complete their mission.

The intern program formally known as Japanese National Physician Graduate Medical Education Program was originally founded by USNH Yokosuka in 1952 to provide Japanese physicians an opportunity to learn Western medicine. Currently the program still provides this opportunity but has grown into well-known program within the Japanese medical community for providing opportunities to Japanese doctors seeking careers in America and also beneficial to the hospital by strengthening its relationship with its Japanese host nation.

Lt. Jeffrey Levine, the executive director of the program, stresses the significant role the interns play at the hospital.

"The intern program is important for me as a medical professional because having the opportunity to teach allows us to maintain an academic environment, said Levine." "We learn just as much by teaching the interns as they learn from us when we teach them."

In addition to learning on both sides, the Japanese interns assist in the cooperation between the Japanese and American medical systems.

"The interns are a cultural bridge, we teach them the American approach to medicine, and in turn they teach us about the Japanese health care system and Japanese culture, said Levine."

Dr. Taichi Imamura, this year's chief intern, works directly with Lt. Levine to guide the program in addition to his duties as a doctor. He recalls a time in the emergency room when his skills as a Japanese medical professional working at an American hospital came to the rescue of one U.S. service member after a car accident.

"I was the first person at the hospital to see him, said Imamura." "I met the Japanese emergency medical technicians and collected information which I translated into English for our emergency room staff while he was being admitted.

Imamura played a role as an ambassador between American and Japan which ensured that the patient got the best care possible in a swift manner.

Dr. Sae Morita knows the importance this program has on the relationship between the two nations. "Thanks to this program and hospital, Japanese and USNH Yokosuka medical providers are able to communicate more effectively and easily with each other, said Morita."

According to Morita, earlier year she presented a case to medical facility in Hokkaido, a northern part of Japan that included a detailed account of a patient's history so Japanese medical professions could see first-hand the U.S. medical standard practices. This was one of the ways Morita has showcased USNH
Yokosuka's day to day operations if the two hospitals need to work together.

The Japanese interns stationed at USNH Yokosuka are the first medical professionals the hospital turns to when negotiating care with the local Japanese hospitals. The care the Japanese interns provide looks after the service members and their families in the Fleet Activities Yokosuka community.

Eight New Members Selected for CNO's Rapid Innovation Cell
(Navy News Service, 11 September 2013)

NORFOLK (NNS) -- Eight new members were selected for the CNO's Rapid Innovation Cell (CRIC) for fiscal year 2014.

The new members, representing surface, submarine and information dominance warfare communities as well as restricted line staff corps, include five officers and three enlisted Sailors.

The CRIC was established in 2012 to provide junior leaders with an opportunity to identify and rapidly field emerging technologies that address the Navy's most pressing challenges. The CRIC capitalizes on the unique perspective and familiarity that junior leaders possess regarding modern warfare, revolutionary ideas and disruptive technologies.

Navy Warfare Development Command (NWDC) manages the program and provides administrative and travel support.

The new members are: Lt. Matt Dursa, a litigation attorney based at the Office of the Judge Advocate General in Washington, DC; Lt. Jason Knudson, an information warfare officer attached to Navy Information Operations Command (NIOC) Maryland; Lt. Mark Morgan, a qualified submarine, surface and information dominance warfare officer serving with commander, Submarine Squadron 17 in Bangor, Wash.; Lt. Dave Nobles, a surface warfare officer serving onboard USS Benfold (DDG 65) in San Diego, Calif.; Lt. Brent Powers, a qualified submarine officer, currently assigned to the Office of Naval Intelligence's Nimitz Operational Intelligence Center in Washington, DC; Mass Communication Specialist 1st Class (SW/EXW) Jason Perry, deputy public affairs officer at commander, Submarine Group 2 in Groton, Conn.; Cryptologic Technician (Collection) 2nd Class (SW) H. Lucien Gauthier III, who will report to NIOC Maryland following completion of Navy Analysis and Reporting "C" School; and Intelligence Specialist 2nd Class (IDW/SW) Tyler Moore, assigned to the Defense Intelligence Agency's Directorate for Science and Technology in Charlottesville, Va.

"CRIC candidates must have exceptional drive, passion and vision to dedicate their personal time to changing the future of the Navy," said Rear Adm. Scott Jerabek, commander, NWDC. "I congratulate these new members - and all those who applied for membership. The burden of membership is high, but the rewards are even greater."

Participation in the CRIC is a collateral duty that does not require a geographic relocation or release from one's present duty assignments. Each member proposes a project, and upon acceptance, shepherds their project to completion. The new members will rotate into the CRIC as current members complete their projects and rotate out.

CRIC members regularly meet with leading innovators in the government and civilian sector, and have access to flag-level sponsorship, funding and a support staff dedicated to turning a member's vision into reality. Members generally commit about four days per month outside of their regular duties, participating in ideation events and managing their project. Because CRIC membership is project-based, length of membership depends on the duration of the individual's project, but should not exceed 24 months.

Current projects include 3-D printing, augmented reality solutions for the warfighter, crowd sourced war gaming, and alternate communication capabilities.
The Department of State's Diplomatic Reception Rooms
(http://www.state.gov/m/drr/)

The Department of State's Diplomatic Reception Rooms are one of the greatest mirrors of America's remarkable cultural accomplishments in fine and decorative arts of the 18th and 19th centuries. Here, visiting Chiefs of State, Heads of Government, Foreign Ministers, as well as other distinguished foreign and American guests are entertained officially. These rooms carefully preserve and display fine arts from America’s founding and early years while also providing a commanding view of the nation’s capital. To arrange a tour visit the website listed above.

Program Spotlight: Expeditionary Forces
Navy Program Guide: 2013

LPD 17 San Antonio-Class Amphibious Transport Dock Ship

Description
The San Antonio-class (LPD 17) amphibious transport dock ship is optimized for operational flexibility and designed to meet Marine Air-Ground Task Force (MAGTF) lift requirements in support of the expeditionary maneuver warfare concept of operations. The San Antonio LPDs are 684 feet in length, with a beam of 105 feet, a maximum displacement of 25,000 long tons, and a crew of approximately 360. Four turbocharged diesels with two shafts and two outboard-rotating controllable-pitch propellers generate a sustained speed of 22 plus knots. Other ship characteristics include 25,000 square feet of space for vehicles—more than twice that of the Austin-class (LPD 4), which LPD 17 replaces—34,000 cubic feet for cargo, accommodations for approximately 720 troops (800 surge), and a medical facility comprising 24 beds and four operating rooms (two medical and two dental). The aft well deck can launch and recover traditional surface assault craft as well as two landing craft air cushion (LCAC) vehicles capable of transporting cargo, personnel, Marine tracked and wheeled vehicles, and tanks. The LPD 17 aviation facilities include a hangar and flight deck (33 percent larger than the LPD 4-class) to operate and maintain a variety of aircraft, including current and future fixed- and rotary-wing aircraft. Other advanced features include the Advanced Enclosed Mast/Sensor (AEM/S) for reduced signature/ sensor maintenance,
reduced-signature composite-material enclosed masts, other stealth enhancements, state-of-the-art C4ISR and self-defense systems, a Shipboard Wide-Area Network (SWAN) / Consolidated Afloat Network Enterprise Services (CANES) linking shipboard systems with embarked Marine Corps platforms, and significant quality of life improvements.

Reducing total ownership costs (TOC) has been and will remain an important factor in the program’s efforts. By introducing a variety of new approaches to streamlining the acquisition process and taking advantage of numerous “SmartShip” initiatives to optimize (not simply reduce) manning through focused human-factors engineering and thus enhance operational capabilities, the Navy estimates that it has reduced by about $4.5 billion.

**Status**

The initial contract award to design and build the lead ship of the class was awarded to the Avondale-Bath Alliance in December 1996. The Navy transferred LPD 17 class workload from Bath Iron Works to Northrop Grumman Ship Systems (NGSS) in June 2002. LPDs 17 through 24 have been delivered as of December 2012. LPDs 23 and 24 will be commissioned in FY 2013.

**Developers**

Huntington Ingalls Industries  
Avondale Shipyards New Orleans, Louisiana  
Ingalls Shipbuilding Pascagoula, Mississippi  
Raytheon San Diego, California
- America's Navy -
Defending America with Pride

U.S. Navy birthday concert
Wednesday, Oct. 9
at 7:30 p.m.
The Music Center at Strathmore

For Free ticket information contact the Strathmore Ticket Office

Strathmore is located immediately adjacent to the Grosvenor-Strathmore Metro station, on the Red Line.

The United States Navy Band
Washington, D.C.
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<tr>
<td>Sat</td>
<td>05</td>
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